For a list of future major capital projects, see the 10-year Capital Financial Plan at: http://planning.ucsc.edu/capital/

142	Project Name	Forecast Completion Date	Phase	Project Phase Completion	PPDO Manager	CPSM Planner	Principal Officer	Target Budget
	Major Capital Projects 300 Delaware - Building C Room C143 Art Research Studio	09/30/2023	С	04/30/2023	Josh Francis	Angell	VanLueven	\$603,359,662
1 2	300 Delaware - Building A & B Research Office Renovation		P		Dave Sullivan Andrea Hilderman	_	Shimizu	F 100 000
1 A	300 Delaware (Westside Research Park) - B180 and B182 Social Documentation Lab ntenna and Supporting Infrastructures - Macro Antenna Site Back-up Power	09/30/2025 10/31/2023	c	10/31/2023	Nathan Weiner	Sokol Smith	Latham	5,100,000 1,642,000
	pplied Sciences (Jack Baskin Engineering JBEB) - Seismic Retrofit Pre-design ampus Parking - East Remote Parking Lot Improvements	05/31/2020 12/30/2020	P/B CO		Andrea Hilderman Nathan Weiner	Neha Diggikar Karen Smith	Wolf Latham	1,202,000 5,570,000
	ampus Reference Materials - Seismic Surveys and Annual Seismic Study 2018-2019 ampus Utilities - Campus Central Heating Loop System Modernization	07/01/2019 11/30/2024	S W		Jose Sanchez Phil Boutelle	Neha Diggikar	Latham	2,363,500 1,129,000
1 C	ampus Utilities - Reroute Gas Main at Agroecology Farm ampus Utilities - Student Housing CHES Telecommunications Infrastructure Upgrades TIU Phase 2	10/30/2024	C CO	10/30/2024	Nathan Weiner	Lane	Kletzer	1,875,000
1 C	ampus Utilities - Telecommunications Infrastructure Upgrade TIU Phase D	10/15/2022 06/30/2022	С	11/01/2023	Josh Schneider Noah Morris	Brad Angell	Latham	13,781,000
	ampus Utilities - West Campus 21KV Development, Pre-Design ogen - Cooling Tower 1 Replacement	01/01/2026 03/01/2023	P/B P		Michael Cabak Matt DeMonner	Karen Smith Brad Angell	Kletzer	50,000 293,000
	ollege Eight / Rachel Carson College - Dining Expansion Cap Project lowell Student Health Center Expansion - Student Health & Wellness Expansion	12/23/2022	C H	06/01/2024	Tanya Guerrera Jose Sanchez	Karen Smith Karen Smith	Latham Padgett	34,692,000 1,136,000
1 C	rown College - Crown Lower Quad Wireless and CCURE	0.4/0.0/0.000	W		Noah Morris		-	
	H&S Environmental Health and Safety Facility, Research Materials Transfer Facility- Original Construction mergency Response Center - Storm Water Outfall Upgrades	04/30/2022 09/30/2020	CO CO	09/30/2020	Andrea Hilderman Nathan Weiner	Karen Smith Karen Smith	Latham Kletzer	19,437,000 1,380,000
	nstitute of Arts and Sciences - Preliminary, Ancillary and Miscellaneous resge College - Non-Academic Renovation Project	08/11/2025	P/B	05/31/2015	Jose Sanchez Nathan Jensen	Brad Angell	Galloway	1,276,000
1 K	resge College - Residential and Non-Residential Major Revitalization Phase 1 Narine Science Campus - Marine Mammal Pools Renovation and Expansion, Phase 2 at Long Marine Lab	02/01/2023 12/31/2022	c co		Kimberly Owen Jose Sanchez	Nilsson Lane	Latham Belanger	170,000,000 9,736,000
1 N	Marine Science Campus, Coastal Science Campus - Coastal Biology Building Original Construction, (contract scope of work also includes project	07/31/2019	CO	07/31/2019	Tanya Guerrera	Lane	Belanger	78,222,000
	At Hamilton – Lick Observatory Fire Restoration - Picnic Area Restroom Aultiple Locations - Student Life Seismic Corrections 2B - Student Music East (KZSC) and Merrill College Recreation Room (Cantu Center)	09/30/2025 09/12/2019	P P		Andrea Hilderman Jose Sanchez	Nilsson Campi	Bruce Macintosh Padgett	715,000 684,000
	Dakes College - Generator Standby Power Improvements  Off Campus Facilities - UCSC SCV Building Improvements - 2nd & 3rd Floor Security Cameras	07/01/2025	С	07/01/2025	Nathan Weiner Josh Francis	Angell		2,337,000
1 0	Original Ranch Buildings - Cook House Building Envelope Improvements	08/01/2025	P	04/30/2024	Oxo Slayer	Nilsson		193,000
	edestrian Paths and Site Development - Great Meadow Bicycle Path Improvements Phase 2 (Phase II) achel Carson College (College Eight) - Residence Halls Shower Door Installation at Buildings AL, BL, CL, DL, AG, BG, CG, DG	05/01/2021 08/31/2021	CO C	03/01/2021 12/31/2020	Nathan Weiner Luis Roa	Thomure Lane	Latham Latham	1,341,000 1,831,000
	cience and Engineering - Library Renovation Feasibility Study cience and Engineering Library - (1st) First Floor Renovation	12/31/2024 10/31/2023	P/B C		Andrea Hilderman Andrea Hilderman	Nilsson Nilsson	Cowell Cowell	36,000,000 4,165,000
1 St	tudent Housing West - Phase 1 Hagar Development	07/01/2025	W		Michael Fukutome	Smith	Ed Reiskin	145,615,000
	tudent Housing West - Phase 2 Heller Development Iniversity House - Demolition and Reconstruction Predesign		P/B P/B		Michael Fukutome Jose Sanchez	Thomure	Tromp	613,000
	Vestside Research Park (2300 Delaware) - C0171 BSL-2 Teaching & Remote Work Lab Vestside Research Park (formerly 2300 Delaware) - Building C ECE Laboratories	12/01/2024			Dave Sullivan Dave Sullivan			
		12,01,202			Save Samvan			¢F FF0 194
	Ainor Capital Projects           iomedical Sciences Facility (Natural Sciences Unit Six) - Smoke Detector Upgrades	12/31/2018	СО	12/31/2018	Michael Cabak	Behling	Belanger	<b>\$5,550,184</b> 607,000
	ampus Parking and Roads - Electric Bus Charger Installation ampus Roads - Circulation and Infrastructure Extensions Phase 1 (Chinquapin Extension)	06/30/2025	P/B	09/01/2023	Michael Cabak Felix Ang			
1 C	ampus Utilities - Jordan Gulch Sewer Line Bank Stabilization at the Old Kiln	10/31/2022	w		Nathan Weiner	Lane	Latham	681,000
	ollege Nine Academic (Social Sciences One) - Room 423 Modifications owell College (College One) - Residence Halls & French House Onity Lockset Installation	11/30/2023 09/30/2023	C C		Phil Boutelle Josh Francis		S. Sanders	689,000 475,000
	aculty & Staff Housing- Employee Housing Master Plan nfrastructure Planning Documents and Studies - Wharf Fire Hydrant Replacement Project	11/30/2023	С	11/30/2023	Jolie Kerns Nathan Weiner		Kletzer	150,000
1 N	Nount Hamilton / UCO Lick Observatory - Main Building (120" Telescope) Flooring Study				Josh Francis		Rietzei	
	Nount Hamilton / UCO Lick Observatory - Replace Fire Hydrants Nultiple Locations - Digital Arts Research Center and Music Center Security Upgrades C-cure and Camera Additions	10/01/2023	С	10/01/2023	Nathan Weiner Shawn Howard	Not Applicable		690,184
	off Campus Facilities - 100 Panetta Ave Third Floor Alterations off Campus Facilities - Big Creek Reserve Whale Point Cabin & Gatehouse Repairs	06/30/2023	С	06/30/2023	Jose Sanchez Josh Francis	Nilsson	Dayton	
1 P	hysical Education Facilities - Installation of Ceiling Fans in Multiple Buildings				Eric Coatney	MISSOIT	Dayton	
	hysical Sciences Building (Natural Sciences Unit Five) - Building 339A New Autoclave tevenson College (College Two) - House 4 Laundry Room	12/01/2023 12/31/2022	C C		Phil Boutelle Noah Morris	Not Applicable		388,000 1,215,000
1 St	urge Buildings / Temporary Structures / Trailers - Installation of Health Services Trailer Near Porter Academic urge Buildings / Temporary Structures / Trailers - Modular Building Crib Stabilization	06/30/2018	СО		Gerald Greenleaf Josh Francis	Campi	Padgett	655,000
					JOSH FIGHEIS			
	CHES Maintenance Projects resge College House (Provost House) - Window Replacement	06/30/2024	С	06/30/2024	Josh Francis	Not Applicable	Sanders	<b>\$2,650,000</b> 120,000
	ollege Nine & John R. Lewis College Residence Halls - Onity Installation Feasibility Study lowell College (College One) - Prescott, Parrington and Adams Houses Eaves Restoration	06/30/2023 11/10/2023	P/B C	03/31/2023	Josh Francis Arthur Wellersdick	Not Applicable Not Applicable	Sanders CHES	1,500,000
1 Eı	mployee Housing Improvements - 208, 230, 233 & 236 Dickens Way & 511 Hagar Court	12/30/2023	С		Michael Fukutome	Not Applicable		600,000
	achel Carson College - Apartments 1-6 Exterior Stairs / Walkways Repairs achel Carson College (College Eight) - Residence Halls AL Residing	09/30/2023	W	02/28/2023	Josh Francis Arthur Wellersdick		Sanders	
1 St	tevenson College (College Two) - Residence Halls Lighting Replacement Buildings 1 through 4, 6 & 8	10/01/2022	W	11/30/2021	Gerald Greenleaf	Not Applicable	CHES	430,000
	Ion-Capital Projects	10/01/0001		05/04/0004				\$903,900
	ntenna and Supporting Infrastructures - Crown Castle GT - Verizon H Frame thletics & Recreation Offices & Support Space (OPERS) - Mechanical Room 118 Structural Assembly Issue	12/31/2021	Н	06/01/2021	Michael Cabak Arthur Wellersdick	Not Applicable N A	Latham NA	5,000
	ampus Roads - Kiosk for West Entrance Occupancy Readiness Improvements Jampus Utilities - Campus Emergency Water System Pump Station Pump Replacements				Arthur Wellersdick Nathan Weiner			
1 C	ampus Utilities - Campus Emergency Water Tank Repairs	12/21/2021	c	12/21/2021	Nathan Weiner	Net Applicable		F 000
	ampus Utilities – PG&E Work Agreement for Regulator install on West side of Natural Bridges Drive ollege Nine & John R. Lewis College - Residence Hall 2 ADA Shower Bench Repairs	12/31/2021 08/31/2023	s co		Oxo Slayer Josh Francis	Not Applicable Not Applicable	Sanders	5,000 65,000
	Aount Hamilton / UCO Lick Observatory - Mount Hamilton Dining Hall Hand Rail Repair Aount Hamilton / UCO Lick Observatory - Mount Hamilton Fall Protection Project	01/31/2020	C W	06/15/2023	Nathan Weiner Arthur Wellersdick	Not Applicable	Halay	122,000
1 N	Nount Hamilton / UCO Lick Observatory - Replace Verizon's Hydrogen Fuel Cell with Propane Generator Multiple Locations - Earth and Marine Science and Thimann Labs - Replace Autoclaves	12/01/2022 03/01/2024	C C	10/30/2023	Michael Cabak Phil Boutelle	Not Applicable	,	5,000 585,000
1 N	latural Sciences Unit Two - Nat Sci 2 Main Building Rooms 110 and 178 Restoring Removed Walls				Josh Francis			
	Iff Campus Facilities - Big Creek Reserve - Whale Point Batteries, Inverter, and Generator  Iff Campus Facilities - Big Creek Reserve - Whalers Point Upper Cabin Gas Line Improvements	05/31/2023 05/31/2023	CO C	09/30/2023 05/31/2023	Josh Francis Josh Francis	Angell Angell	Dayton Dayton	34,900 12,000
	off Campus Facilities - UC Santa Cruz Silicon Valley Campus Egress Signage edestrian Paths & Site Development - Baskin Circle Sidewalk Curb Cut	09/30/2023 05/31/2024	C W		Josh Francis Michael Dolder	Not Applicable		70,000
	Vestside Research Park (2300 Delaware) - Building C Waste and Junk Disposal	03/31/2021		01/2//2021	Dave Sullivan	rroc / ipplicable		70,000
	Planning Studies							\$15,611,497
	300 Delaware (Westside Research Park) - Building C Facilities Assessment 2022 300 Delaware (Westside Research Park) - PV and Microgrid Study	12/01/2024 12/01/2021	S	12/01/2021	Dave Sullivan Phil Boutelle			447,000
	rea Planning Documents and Studies - Historic District and Gateway Visioning Study rea Planning Documents and Studies - Westside Research Park Master Plan	02/01/2018	P/B	02/01/2018	Jolie Kerns	Campi	Tromp	360,000
1 B	ay Tree Bookstore - Improvement Study	02/01/2018	P/B		Jose Sanchez	Campi Nilsson	Lucy Rojas	300,000
	ampus Reference Materials - Seismic Surveys - UCOP Siesmic Policy Tier 2 and 3 Evaluations ampus Roads - Bike Safety Study	03/31/2024	S		Jose Sanchez Oxo Slayer			140,000
	ampus Roads - Heller Traffic Signal Study ampus Roads - Oakes College Bus Stops Improvements and Bike Share Docks				Oxo Slayer Oxo Slayer			
1 C	ampus Roads - Steinhart Way Install Vehicle Barriers		S		Oxo Slayer	Not Applicable	Latham	25,000
	ampus Utilities - Infrastructure Predesign Study - 12KV Express Ring Study entral Heating Plant (Fackler Cogeneration Plant) - Turbine Enclosure Filtration Upgrade Study	12/31/2022	S	12/01/2021	Michael Cabak Matt DeMonner		Latham	65,000
1 C	lark Kerr Hall - Kerr Hall Seismic Retrofit		P/B CO	07/01/2020	Jose Sanchez	Angell	Latham	202,000
	oastal Sciences Campus - Terrace Wetland Enhancement Project Point Pond owell College (College One) - Turner, Parrington, Beard, Morison, Prescott, Parkman, and Adams Houses Seismic Repairs		CO		Oxo Slayer Tanya Guerrera	Not Applicable	Latham	
	rown College - Lower Quad Residential Buildings Restrooms & MEP Project Feasibility (Gauss, Descartes, Rutherford, Galileo) mergency Response Center - Install PV Solar Microgrid, Battery Storage, and EV Chargers	06/05/2024	P/B W	09/22/2023	Andrea Hilderman Phil Boutelle	TBD	Houser	9,000,000 5,000
1 Er	nvironmental Planning Documents and Studies - 2021 LRDP TDM Program	06/30/2024	S	, ,	Oxo Slayer	Net Avelled		
T FI	nvironmental Planning Documents and Studies - Campus Wide Conservation Habitat Conservation Plan aculty & Staff Housing- Employee Housing Program Project Pre-Design	01/30/2025 03/01/2023	P/B	01/18/2022	Erika Carpenter Andrea Hilderman	Not Applicable Angell	Latham	1,800,000 500,000
	ort Ord MBEST - Development RFI Support ort Ord MBEST - Incidental Take Permit Placeholder				Jolie Kerns Erika Carpenter			
1 Fc		12/30/2024	W	12/01/2023	Michael Cabak	Net Applicable	Kamalaa	
1 Fo 1 Fo	ort Ord MBEST - SGIP Microgrid Pre-Design				Oxo Slayer	Not Applicable	Kamaleswaran	
1 Fo 1 Fo 1 Fo	ort Ord MBEST - SulP Microgria Pre-Design ort Ord UC MBEST - Entitlement Review ort Ord UC MBEST - West Parcel Joby Modular Project				Oxo Slayer			987,000
1 Fo 1 Fo 1 Fo 1 Fo 1 Fo 1 In	ort Ord UC MBEST - Entitlement Review ort Ord UC MBEST - West Parcel Joby Modular Project nfrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project	06/30/2023 06/30/2017	P/B	06/30/2023	Phil Boutelle		Tromp	
1 Fo 1 Fo 1 Fo 1 Fo 1 In 1 In	ort Ord UC MBEST - Entitlement Review ort Ord UC MBEST - West Parcel Joby Modular Project ort Ord UC MBEST - West Parcel Joby Modular Project offrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project offrastructure Planning Documents and Studies - Campus Pedestrian Circulation Improvement offrastructure Planning Documents and Studies - Campus Wide Distributed Renewable Energy Interconnection Study	06/30/2017 12/31/2022	Н	12/01/2021	Phil Boutelle Jolie Kerns Michael Cabak		Tromp Latham	113,550 80,000
1 Fc 1 Fc 1 Fc 1 Fc 1 In 1 In 1 In	ort Ord UC MBEST - Entitlement Review ort Ord UC MBEST - West Parcel Joby Modular Project nfrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project nfrastructure Planning Documents and Studies - Campus Pedestrian Circulation Improvement	06/30/2017 12/31/2022 07/01/2021		12/01/2021 07/01/2021	Phil Boutelle Jolie Kerns Michael Cabak	Lane		113,550
1 Fc 1 Fc 1 Fc 1 Fc 1 In 1 In 1 In 1 In	ort Ord UC MBEST - Entitlement Review ort Ord UC MBEST - West Parcel Joby Modular Project infrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project infrastructure Planning Documents and Studies - Campus Pedestrian Circulation Improvement infrastructure Planning Documents and Studies - Campus Wide Distributed Renewable Energy Interconnection Study infrastructure Planning Documents and Studies - Moore Creek Kresge Tributary Improvements Study infrastructure Planning Documents and Studies - Pre-design Study - Campus Domestic / Fire West Upgrade of Existing Pressure Regulating V ong Marine Lab / Coastal Science Campus - CLASI Research Equipment from University of Miami	06/30/2017 12/31/2022 07/01/2021	H S	12/01/2021 07/01/2021	Phil Boutelle Jolie Kerns Michael Cabak Oxo Slayer Nathan Weiner Oxo Slayer	Lane	Latham	113,550 80,000 125,000
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1 Fee	ort Ord UC MBEST - Entitlement Review ort Ord UC MBEST - West Parcel Joby Modular Project of Ord UC MBEST - West Parcel Joby Modular Project of firastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project of Infrastructure Planning Documents and Studies - Campus Pedestrian Circulation Improvement of Infrastructure Planning Documents and Studies - Campus Wide Distributed Renewable Energy Interconnection Study of Infrastructure Planning Documents and Studies - Moore Creek Kresge Tributary Improvements Study of Infrastructure Planning Documents and Studies - Pre-design Study - Campus Domestic / Fire Water Upgrade of Existing Pressure Regulating V ong Marine Lab / Coastal Science Campus - CLASI Research Equipment from University of Miami ong Marine Lab Ocean Health Building - Addition NSF Grant Study ong Range Development Planning (LRDP) Documents and Studies - 2020 - 2040 LRDP ong Range Development Planning (LRDP) Documents and Studies - Housing Mitigation (2020) ong Range Development Planning (LRDP) Documents and Studies - Hydrology and Water Resource Mitigation Measures ong Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan ong Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan Ong Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan Ong Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan Ong Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan Ong Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan Olick Observatory - Seismic Tier 3 Study at the Main Building Mount Hamilton / UCO Lick Observatory - Verizon Cellular Tower Site Upgrades Multiple Locations - Campus Wide Building Name Project, Pilot Mock-up at College Eight Multiple Locations - Regional Bikeshare Campus Infrastructure	06/30/2017 12/31/2022 07/01/2021 12/31/2022	H S S S	12/01/2021 07/01/2021	Phil Boutelle Jolie Kerns Michael Cabak Oxo Slayer Nathan Weiner Oxo Slayer Dave Sullivan Jolie Kerns Jolie Kerns Jolie Kerns Jolie Kerns Oxo Slayer Nathan Weiner Oxo Slayer Nathan Weiner Oxo Slayer Oxo Slayer Oxo Slayer		Latham Kletzer Latham	113,550 80,000 125,000 150,000
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1 Physical Education Facilities - Lower East Field Electrical and Lighting Infrastructure		Н		Michael Cabak			
1 Sinsheimer Laboratories (Natural Sciences Unit Three) - 309-311 Suite Wet Lab Remodel				Josh Francis			
1 Thimann Laboratories - Interdisciplinary Instruction and Research Building Seismic Replacement	10/31/2020	P/B	03/01/2021	Jose Sanchez	Thomure	Kletzer	1,390,000
1 Westside Research Park (2300 Delaware) - Building C Zone 5 Renovation Pre-Design Study				Dave Sullivan			
1 Westside Research Park (2300 Delaware) - C151 480VAC 30A Power Supply	06/01/2024	P/B	09/01/2023	Michael Cabak			
1 Westside Research Park (2300 Delaware) - Zones 3,4, and 7 Biomolecular Engineering Lab Cluster				Dave Sullivan			
1 Other (Major Maintenance and Fire Restoration)							\$5,775,000
1 Mount Hamilton - Lick Observatory Fire Restoration	12/31/2024	W	12/31/2024	Andrea Hilderman	Nilsson	Bruce Macintosh	5,775,000
4 Cellular Infrastructure Projects (funded by Cellular Companies-not included in totals)							\$5,000
1 Antenna and Supporting Infrastructure – Crown-Castle Tower Verizon RRU Addition	12/31/2021	Н	06/01/2021	Michael Cabak	Not Applicable	Latham	5,000
1 Antenna and Supporting Infrastructures - AT&T and KZSC New Tower Feasibility Study	12/30/2024	W	12/01/2023	Michael Cabak			
1 Antenna and Supporting Infrastructure – Crown-Castle Tower Dish Co-Location				Michael Cabak			
1 Antenna and Supporting Infrastructure – Kresge oDAS Node Permanent Install		W		Michael Cabak			

Phase Legend
P/B Programming/Budgeting/Scoping
P Preliminary Plans (Schematic Design and Design Development)
W Working Drawings
C Construction
CO Close Out
S Study
H Hold