For a list of future major capital projects, see the 10-year Capital Financial Plan at: http://planning.ucsc.edu/capital/

12 Project Name	Forecast Completion Date	Phase	Project Phase Completion	PPDO Manager	CPSM Planner	Principal Officer	Target Budget
36 Major Capital Projects							\$482,390,500
1 2300 Delaware - Building C Room C143 Art Research Studio	03/30/2024	CO		Josh Francis	Angell	VanLueven	
1 2300 Delaware (Westside Research Park) - B180 and B182 Social Documentation Lab	09/30/2025 10/31/2023	C		Andrea Hilderman	Sokol	Shimizu	5,100,000
Antenna and Supporting Infrastructures - Macro Antenna Site Back-up Power Applied Sciences (Jack Baskin Engineering JBEB) - Seismic Retrofit Pre-design	06/17/2020	C P/B	10/31/2023 06/17/2020	Nathan Weiner Andrea Hilderman	Smith Neha Diggikar	Latham Wolf	1,642,000 1,202,000
1 Bay Tree Bookstore - Building Renovation for Student Services	,,	P/B		Jose Sanchez	Nilsson	Lucy Rojas	-,,
1 Campus Reference Materials - Seismic Surveys and Annual Seismic Study 2018-2019	07/01/2019	S	10/01/2020	Jose Sanchez	Neha Diggikar	Latham	2,363,500
1 Campus Utilities - Campus Central Heating Loop System Modernization 1 Campus Utilities - Reroute Gas Main at Agroecology Farm	10/30/2024	w c	10/30/2024	Phil Boutelle Nathan Weiner	Lane	Kletzer	1,875,000
1 Campus Utilities - Student Housing CHES Telecommunications Infrastructure Upgrades TIU Phase 2	10/15/2022	co	12/30/2022	Tyler Sutton	Brad Angell	Latham	13,781,000
1 Campus Utilities - TIU East Central Structured Cabling Phase D	06/14/2024			Tyler Sutton			
1 Campus Utilities - West Campus 21KV Development, Pre-Design	01/01/2026	P/B	01/01/2024	Michael Cabak	Karen Smith	Kletzer	50,000
1 Coastal Biology Building - Standby Generator GS-060 Corrections 1 College Eight / Rachel Carson College - Dining Expansion Cap Project	08/31/2024 12/23/2022	С	03/31/2025	Marc Douvia Andrea Hilderman	Karen Smith	Latham	34,692,000
Cowell Student Health Center Expansion - Student Health & Wellness Expansion	12,23,2022	Н	03/31/2023	Jose Sanchez	Karen Smith	Padgett	1,136,000
1 Crown College - Crown Lower Quad Wireless and CCURE				Tyler Sutton			
1 Emergency Response Center - Storm Water Outfall Upgrades	09/30/2020	CO	09/30/2020	Nathan Weiner	Karen Smith	Kletzer	1,380,000
Kresge College - Non-Academic Renovation Project Kresge College - Residential and Non-Residential Major Revitalization Phase 1	08/11/2025 02/01/2023	С	10/04/2022	Nathan Jensen Kimberly Owen	Nilsson Nilsson	Latham	170,000,000
1 Marine Science Campus - Marine Mammal Pools Renovation and Expansion, Phase 2 at Long Marine Lab	12/31/2022	co		Jose Sanchez	Lane	Belanger	9,736,000
1 Mt Hamilton – Lick Observatory Fire Restoration - Picnic Area Restroom	09/30/2025	P		Andrea Hilderman	Nilsson	Bruce Macintosh	715,000
1 Multiple Locations - Student Life Seismic Corrections 2B - Student Music East (KZSC) and Merrill College Recreation Room (Cantu Center)	09/12/2019	P	05/30/2018	Jose Sanchez	Campi	Padgett	684,000
Natural Sciences Unit Two - Main Building Rooms 420, 422, 486, & 488 Research Upgrades Oakes College - Generator Standby Power Improvements	09/30/2025 07/01/2025	P/B C	06/17/2024 07/01/2025	Josh Francis Nathan Weiner	Angell	Ciravolo	5,000 2,337,000
1 Off Campus Facilities - UCSC SCV Building Improvements - 2nd & 3rd Floor Security Cameras	07/01/2023	C	07/01/2023	Josh Francis	Aligeii		2,337,000
1 Original Ranch Buildings - Cook House Building Envelope Improvements	08/01/2025	P	04/30/2024	Oxo Slayer	Nilsson		193,000
1 Rachel Carson College (College Eight) - Residence Halls Shower Door Installation at Buildings AL, BL, CL, DL, AG, BG, CG, DG	08/31/2021	С	12/31/2020		Lane	Latham	1,831,000
1 Science and Engineering - Library Renovation Feasibility Study	12/31/2024 06/01/2024	P/B		Andrea Hilderman	Nilsson	Cowell	36,000,000
1 Science and Engineering Library - (1st) First Floor Renovation 1 Sinsheimer Laboratories (Natural Sciences Unit Three) - 309-311 Suite Wet Lab Remodel	06/30/2025	CO P		Andrea Hilderman Josh Francis	Nilsson Nilsson	Cowell Sartain	5,065,000
1 Student Housing West - Phase 1 Hagar Development	12/30/2026	c		Michael Fukutome	Smith	Ed Reiskin	145,615,000
1 Student Housing West - Phase 2 Heller Development		P/B	07/30/2024	Michael Fukutome			
1 University House - Demolition and Reconstruction Predesign	42/24/2	P/B	00/20/	Jose Sanchez Dave Sullivan	Thomure	Tromp	613,000
1 Westside Research Park (2300 Delaware) - Building A & B Research Office Renovation 1 Westside Research Park (2300 Delaware) - Building C Buildout and Infrastructure	12/01/2026 10/30/2030	W P/B		Dave Sullivan Dave Sullivan	Dlubac Dlubac	bradley angel	36,612,000 1,500,000
1 Westside Research Park (2300 Delaware) - C0171 BSL-2 Teaching & Remote Work Lab	10/01/2025	Р Р		Dave Sullivan	Dlubac	Brad Angell	7,891,000
1 Westside Research Park (formerly 2300 Delaware) - Building C ECE Laboratories	01/30/2025	С		Dave Sullivan	Dlubac	Bradley Angell	5,472,000
1.8 Minor Capital Projects 1. Biomedical Sciences Facility (Natural Sciences Unit Six) - Fire Alarm Corrections		147		Michael Cabak	Haldi Buklas	Davis Casaslas	\$2,623,184
Campus Parking and Roads - Electric Bus Charger Installation	06/30/2025	W P/B	09/01/2023	Michael Cabak	Heidi Dublac Heidi Dlubac	Bryan Gaensler Dan Henderson / TAPS	:
1 Campus Roads - Circulation and Infrastructure Extensions Phase 1 (Chinquapin Extension)	00/30/2023	.,,5	03/01/2023	Felix Ang	Ticiai Diabac	barrieriaerson', mas	
1 Campus Utilities - Campus Cooling Water System Optimization and Resiliency Modifications		P/B		Matt DeMonner			
1 Campus Utilities - Jordan Gulch Sewer Line Bank Stabilization at the Old Kiln	10/31/2022	w	06/01/2021	Nathan Weiner	Lane	Latham	681,000
College Nine Academic (Social Sciences One) - Room 423 Modifications College Nine Academic (Social Sciences One) - Room 435 Laboratory Modifications	09/15/2024 04/30/2025	P/B	06/30/2024	Phil Boutelle Josh Francis	Sokol	Ciravolo	
Cowell College (College One) - Residence Halls & French House Onity Lockset Installation	07/31/2024	CO	06/30/2024	Josh Francis	30001	S. Sanders	475,000
1 Mount Hamilton / UCO Lick Observatory - Main Building (120" Telescope) Flooring Study	,,			Josh Francis			,
1 Mount Hamilton / UCO Lick Observatory - Replace Fire Hydrants	10/01/2023	CO	10/01/2023	Nathan Weiner	Not Applicable		690,184
1 Mount Hamilton / UCO Lick Observatory - Mount Hamilton Fall Protection Project	01/31/2020	С	10/15/2024	Arthur Wellersdick	Not Applicable	Halay	122,000
1 Multiple Locations - Digital Arts Research Center and Music Center Security Upgrades C-cure and Camera Additions 1 Off Campus Facilities - 100 Panetta Ave Third Floor Alterations				Shawn Howard Jose Sanchez			
1 Off Campus Facilities - Big Creek Reserve Whale Point Cabin & Gatehouse Repairs	06/30/2023	С	06/30/2023	Josh Francis	Nilsson	Dayton	
1 Off Campus Facilities - Silicon Valley Campus Digital Signboard Install	,,			Tyler Sutton		.,	
1 Physical Education Facilities - Installation of Ceiling Fans in Multiple Buildings				Eric Coatney			
1 Surge Buildings / Temporary Structures / Trailers - Installation of Health Services Trailer Near Porter Academic	06/30/2018	CO	06/30/2018	Gerald Greenleaf	Campi	Padgett	655,000
1 Surge Buildings / Temporary Structures / Trailers - Modular Building Crib Stabilization	06/30/2024	CO	06/30/2024	Josh Francis			
8 CHES Maintenance Projects							\$405,000
1 College Nine & John R. Lewis College - Residence Hall 2 ADA Shower Bench Repairs 3rd & 4th Floors	09/15/2024	W	02/29/2024		Not Applicable	Sanders	65,000
1 John R. Lewis College (College Ten) - Residence Hall 5 & 6, 4th FloorShower FRP Repairs	05/31/2024	CO		Josh Francis	Not Applicable	Sanders	40,000
1 John R. Lewis College (College Ten) - Residence Hall 5, 2nd 3rd & 4th Floor Shower FRP Repairs 1 Kresge College House (Provost House) - Window Replacement	01/31/2024 06/30/2024	CO CO	01/05/2024	Josh Francis Josh Francis	Not Applicable Not Applicable	Sanders Sanders	55,000 120,000
1 Merrill College - Residence Halls B Furring Insulation 2024	09/30/2024	c		Josh Francis	Not Applicable	Sanders	125,000
1 Modular Student Housing Village - Village B Quad Rain Tank Installation				Arthur Wellersdick			
1 Rachel Carson College - Dorms A-D Shower Doors Limited Replacement				Tanya Guerrera			
1 Village Housing - Units D1, D2, E1, and E2 Seismic Corrections				Jose Sanchez			
1 Non-Capital Projects							\$1,719,110
1 Campus Roads - Adding Sharrows to Campus Roads				Oxo Slayer			
1 Campus Roads - Arboretum Emergency Egress Road Improvements				Alex Yasbek			
1 Campus Roads - Kiosk for West Entrance Occupancy Readiness Improvements		w	00/04/0004	Arthur Wellersdick			700.000
1 Campus Utilities - 1 Million Gallon Storage Tank Repainting 1 Campus Utilities - City U4 Tank Replacement		vv	03/01/2024	Alex Yasbek Oxo Slayer			733,000
1 Campus Utilities - Emergency Water System Pump Station Refurbishment		w	03/01/2021				594,110
1 Campus Utilities – PG&E Work Agreement for Regulator install on West side of Natural Bridges Drive	12/31/2021	S	12/31/2021		Not Applicable		5,000
1 Cowell Student Health Center – HVAC Retrofit for Air Conditioning		P/B		Matt DeMonner			
1 Hahn Student Services - Ergonomics Renovation				Tanya Guerrera			
1 Jack Baskin Engineering Building - Monument Sign Installation Mount Hamilton / UCO Lick Observatory - Replace Verizon's Hydrogen Fuel Cell with Propane Generator	04/01/2024	С	12/20/2022	Jose Sanchez Michael Cabak	Not Applicable		5,000
1 Mount Hamilton / UCO Lick Observatory - Residence Demolition	09/30/2024	w		Josh Francis	Not Applicable	Halay	3,000
1 Multiple Locations - Earth and Marine Science and Thimann Labs - Replace Autoclaves	,,	**		Phil Boutelle		,	
1 Multiple Locations - Lower Campus Sinkhole Remediation Plan & Improvements				Nathan Weiner			
1 Natural Sciences Unit Two - Main Building Rooms 110 and 178 Remodel	06/30/2025	P/B		Josh Francis	Nilsson	Sartain	227,000
1 Oakes College (College Seven) - Academic Building, Oakes College Residences A, B, C, D, Tutorial Commons Building, and Dorms 1-4 Generat		P		Nathan Weiner			70.000
Pedestrian Paths & Site Development - ADA Ramp Site Development at Baskin Circle Porter College - Academic Building Courtyard Nion McEvoy Monument	08/31/2024	С	08/27/2024	Nathan Weiner Jose Sanchez	Not Applicable		70,000
1 University House - Deactivation and Preservation				Arthur Wellersdick			
1 Westside Research Park (2300 Delaware) - Building C Waste and Junk Disposal				Dave Sullivan	Dlubac		85,000
1 Westside Research Park (2300 Delaware) - Buildings A, B, and C PV Solar and Battery (SPURR) Install	04/01/2026			Phil Boutelle			
O. P.L. of the Co. House							+45 400 40
60 Planning Studies 1 2300 Delaware (Westside Research Park) - PV and Microgrid Study	12/01/2021	S	12/01/2021	Phil Boutelle			\$15,190,49 3
1 Agroecology Farm - Equipment Barn Replacement	12/01/2021	3	12/01/2021	Jose Sanchez			447,000
A Area Planning Documents and Studies - Historic District and Gateway Visioning Study				Jolie Kerns			
1 Area Planning Documents and Studies - Westside Research Park Master Plan	02/01/2018	P/B	02/01/2018	Jolie Kerns	Campi	Tromp	360,000
1 Campus Parking - East Remote Lot 104 Metro Bus Turnaround				Oxo Slayer			
1 Campus Reference Materials - Seismic Surveys - UCOP Siesmic Policy Tier 2 and 3 Evaluations	00/	_		Jose Sanchez			
1 Campus Roads - Bike Safety Study	03/31/2024	S		Oxo Slayer			140,000
1 Campus Roads - Heller Traffic Signal Study 1 Campus Roads - Steinhart Way Install Vehicle Barriers		S		Oxo Slayer	Not Applicable	Latham	35.000
1 Campus Roads - Steinhart Way Install Vehicle Barriers 1 Central Heating Plant (Fackler Cogeneration Plant) - Turbine Enclosure Filtration Upgrade Study		S P/B		Oxo Slayer Matt DeMonner	Not Applicable	Latham	25,000
1 Central nearing Plant (Fackier Cogeneration Plant) - Turbine Enclosure Filtration Opgrade Study 1 Charging & Fueling Stations - Corporation Yard Fleet EV Charging Stations		P/B P/B		Michael Cabak			
1 Charging & Fueling Stations - Heat Plant Fleet EV Charging Station		P/B		Michael Cabak	Heidi Dlubac		
1 Clark Kerr Hall - Kerr Hall Seismic Retrofit		P/B	07/01/2020	Jose Sanchez	Angell		202,000
1 Coastal Sciences Campus - Terrace Wetland Enhancement Project Point Pond		CO		Oxo Slayer	Not Applicable	Latham	
1 Cowell College - Residence Halls Seismic Tier Two Analysis				Jose Sanchez			

1 Cowell College (College One) - Turner, Parrington, Beard, Morison, Prescott, Parkman, and Adams Houses Seismic Repairs				Tanya Guerrera			
1 Crown College - Lower Quad Residential Buildings Restrooms & MEP Project Feasibility (Gauss, Descartes, Rutherford, Galileo)		P/B		Andrea Hilderman	Sokol	Houser	9,000,000
1 Emergency Response Center - Install PV Solar Microgrid, Battery Storage, and EV Chargers				Phil Boutelle			
1 Environmental Planning Documents and Studies - 2021 LRDP TDM Program	06/30/2024	S		Oxo Slayer			
1 Environmental Planning Documents and Studies - Campus Wide Conservation Habitat Conservation Plan	01/30/2025			Erika Carpenter	Not Applicable		1,800,000
1 Fort Ord MBEST - Development RFI Support				Jolie Kerns			
1 Fort Ord MBEST - Incidental Take Permit Placeholder				Erika Carpenter			
1 Fort Ord MBEST - SGIP Microgrid Pre-Design	12/30/2024	н	12/01/2023	Michael Cabak			
1 Fort Ord UC MBEST - West Parcel Joby Modular Project				Oxo Slayer			
1 Humanities and Social Sciences Facility - Building 1 Room 123 Lactation Space Conversion		P/B	06/05/2024	Josh Francis	Not Applicable	Bruinooge	
1 Infrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project				Phil Boutelle			
1 Infrastructure Planning Documents and Studies - Campus Pedestrian Circulation Improvement	06/30/2017			Jolie Kerns		Tromp	113,550
1 Infrastructure Planning Documents and Studies - Campus Wide Distributed Renewable Energy Interconnection Study	12/31/2025	Н	12/01/2021	Michael Cabak		Latham	80,000
1 Infrastructure Planning Documents and Studies Moore Creek Kresge Tributary Improvements Study	07/01/2021	S	07/01/2021	Oxo Slayer	Lane	Kletzer	125,000
1 Jack Baskin Engineering Building (Applied Sciences) - Room 57 Power Connection Installation		P/B		Michael Cabak			
1 Long Range Development Planning (LRDP) Documents and Studies - 2020 - 2040 LRDP		S		Jolie Kerns		Latham	
1 Long Range Development Planning (LRDP) Documents and Studies - Housing Mitigation (2020)				Jolie Kerns			
1 Long Range Development Planning (LRDP) Documents and Studies - Hydrology and Water Resource Mitigation Measures				Erika Carpenter			
1 Long Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan				Erika Carpenter			
1 Long Range Development Planning Documents and Studies - CLRDP Implementation		S		Oxo Slayer	Not Applicable	Ed Reiskin	166,947
1 Mount Hamilton / UCO Lick Observatory - Seismic Tier 3 Study at the Main Building				Josh Francis			
1 Mount Hamilton / UCO Lick Observatory - Verizon Cellular Tower Site Upgrades	09/30/2023			Oxo Slayer			
1 Multiple Locations - Campus Wide Building Name Project, Pilot Mock-up at College Eight		S		Jose Sanchez	Flaherty	Galloway	
1 Multiple Locations - Regional Bikeshare Campus Infrastructure	06/19/2023	P		Oxo Slayer			
1 Multiple Locations - Science Hill Lighting Upgrades		P	12/31/2023	Nathan Weiner			55,000
1 Multiple Locations - Seismic Analysis and Corrections				Jose Sanchez			
1 Off Campus Facilities - Chancellor's House (120 Getchell St.) Post-Purchase Remodel				Arthur Wellersdick			
1 Off Campus Facilities - Big Creek Reserve - Canyon Road Flood Damage Repairs 2023	09/30/2024	w	07/31/2024	Josh Francis	Nilsson	Dayton	1,236,000
1 Off Campus Facilities - UC Santa Cruz Silicon Valley Campus Electric Vehicle Chargers				Phil Boutelle			
1 Original Ranch Buildings - Cooperage Reconstruction				Jolie Kerns			
1 Pedestrian Paths and Site Development - Cave Gulch Empire Cave Entrance Gate				Oxo Slayer			
1 Sinsheimer Laboratories (Natural Sciences Unit Three) - Rooms 132 & 239 Power Reliability Feasibility Study		P/B		Michael Cabak	Heidi Dlubac		50,000
1 Thimann Laboratories - Interdisciplinary Instruction and Research Building Seismic Replacement	10/31/2020	P/B	03/01/2021	Jose Sanchez	Thomure	Kletzer	1,390,000
1 Westside Research Park - C187 HVAC Airflow Adjustments				Matt DeMonner			
1 Westside Research Park (2300 Delaware) - C151 480VAC 30A Power Supply	06/01/2024	P/B	09/01/2023	Michael Cabak			
5 Other (Major Maintenance and Fire Restoration)							\$6,750,000
1 Mount Hamilton - Lick Observatory Fire Restoration	12/31/2025	w	12/31/2024	Andrea Hilderman	Nilsson	Bruce Macintosh	6,750,000
1 Cogen - Cooling Tower 1 Replacement	03/01/2023	P	03/01/2023	Matt DeMonner	Brad Angell		293,000
1 Long Marine Laboratory - Doyle Building Fume Hoods, HVAC, Controls, & Electrification				Phil Boutelle			
1 Porter College - Academic, Dining, and Houses A & B Electrification Pre-Design				Phil Boutelle			150,000
1 Sinsheimer Labs - Mechanical, HVAC, and Controls Renewal				Phil Boutelle			
4 Cellular Infrastructure Projects (funded by Cellular Companies)							\$5,000
1 Antenna and Supporting Infrastructure – Crown-Castle Tower Dish Co-Location	40/04/0005		05/04/00-	Michael Cabak			F 000
1 Antenna and Supporting Infrastructure – Crown-Castle Tower Verizon RRU Addition	12/31/2025	w	06/01/2024	Michael Cabak	Not Applicable	Latham	5,000
1 Antenna and Supporting Infrastructure – Kresge oDAS Node Permanent Install	42/20/2024	W	40/04/00	Michael Cabak			
1 Antenna and Supporting Infrastructures - AT&T and KZSC New Tower Feasibility Study	12/30/2024	W	12/01/2023	Michael Cabak			

Phase Legend
P/B Programming/Budgeting/Scoping
P Preliminary Plans (Schematic Design and Design Development)
W Working Drawings
C Construction
CO Close Out
S Study
H Hold