

For a list of future major capital projects, see the 10-year Capital Financial Plan at: <http://planning.ucsc.edu/capital/>

133	Project Name	Forecast Completion Date	Phase	Project Phase Completion	PPDO Manager	CPSM Planner	Principal Officer	Target Budget
38	Major Capital Projects							\$472,271,500
1	2300 Delaware (Westside Research Park) - B180 and B182 Social Documentation Lab	09/30/2025	C	07/26/2024	Andrea Hilderman	Sokol	Shimizu	5,100,000
1	Antenna and Supporting Infrastructures - Macro Antenna Site Back-up Power	10/31/2023	CO	10/31/2023	Nathan Weiner	Smith	Latham	1,642,000
1	Applied Sciences (Jack Baskin Engineering JBEB) - Seismic Retrofit Pre-design	06/17/2020	P/B	06/17/2020	Andrea Hilderman	Neha Diggikar	Wolf	1,202,000
1	Baskin Engineering - 2nd Floor Labs Renovation	08/01/2026	P/B	03/01/2025	Katrina Hall	Nilsson	Engineering	
1	Baskin Engineering (JBEB) Basement Labs Renovation	10/01/2026	P/B	04/01/2025	Katrina Hall	Nilsson	Engineering	
1	Bay Tree Bookstore - Building Renovation for Student Services				Jose Sanchez			
1	Campus Parking and Roads - Electric Bus Charger Installation	06/30/2025	P	09/01/2023	Michael Cabak	Heidi Dlubac	Dan Henderson / TAPS	
1	Campus Reference Materials - Seismic Surveys and Annual Seismic Study 2018-2019	07/01/2019	S	10/01/2020	Jose Sanchez	Neha Diggikar		2,363,500
1	Campus Utilities - Campus Central Heating Loop System Modernization		W		Phil Boutelle			
1	Campus Utilities - Reroute Gas Main at Agroecology Farm	10/30/2024	CO	10/30/2024	Nathan Weiner	Lane	Kletzer	1,875,000
1	Campus Utilities - Student Housing CHES Telecommunications Infrastructure Upgrades TIU Phase 2				Tyler Sutton			
1	Campus Utilities - TIU Cross-Campus Structured Cabling Phase D				Tyler Sutton			
1	Campus Utilities - West Campus 21KV Development, Pre-Design	01/01/2026	P/B	01/01/2024	Michael Cabak	Karen Smith	Kletzer	50,000
1	Campus Utilities - West Campus 21KV Substation & Medium Voltage Capacity Upgrade		P		Phil Boutelle			
1	Coastal Biology Building - Standby Generator GS-060 Corrections	04/30/2025	CO	04/30/2025	Marc Douvia			
1	College Eight / Rachel Carson College - Dining Expansion Cap Project	12/23/2022	C	03/31/2025	Andrea Hilderman	Karen Smith	Latham	34,692,000
1	Crown College - Crown Lower Quad Wireless and CCURE				Tyler Sutton			
1	EH&S Environmental Health and Safety Facility, Research Materials Transfer Facility- Original Construction	04/30/2022	CO	04/30/2021	Andrea Hilderman	Karen Smith	Latham	19,437,000
1	Kresge College - Non-Academic Renovation Project	08/26/2025	C		Nathan Jensen	Nilsson		
1	Kresge College - Residential and Non-Residential Major Revitalization Phase 1	03/31/2025	C	03/31/2025	Kimberly Owen	Nilsson	Latham	170,000,000
1	Marine Science Campus - Marine Mammal Pools Renovation and Expansion, Phase 2 at Long Marine Lab				Jose Sanchez			
1	MT Hamilton - Lick Observatory Fire Restoration - Picnic Area Restroom	09/30/2025	P	12/31/2024	Andrea Hilderman	Nilsson	Bruce Macintosh	715,000
1	Natural Sciences Unit Two - Main Building Rooms 420, 422, 486, & 488 Research Upgrades	03/31/2026	P/B	02/28/2025	Josh Francis	Dlubac	Ciravolo	5,000
1	Oakes College - Generator Standby Power Improvements	07/01/2025	CO	07/01/2025	Nathan Weiner	Angell		2,337,000
1	Original Ranch Buildings - Cook House Building Envelope Improvements	11/01/2025	P	04/30/2024	Oxo Slayer	Nilsson		193,000
1	Rachel Carson College (College Eight) - Residence Halls Shower Door Installation at Buildings AL, BL, CL, DL, AG, BG, CG, DG	08/31/2021	C	12/31/2020	Tyler Sutton	Lane	Latham	1,831,000
1	Science and Engineering - Library Renovation Feasibility Study	12/31/2024	P/B	12/31/2024	Andrea Hilderman	Nilsson	Cowell	36,000,000
1	Science and Engineering Library - (1st) First Floor Renovation	06/01/2024	CO	06/01/2024	Andrea Hilderman	Nilsson	Cowell	5,065,000
1	Sinsheimer Laboratories (Natural Sciences Unit Three) - 309-311 Suite Wet Lab Remodel	09/30/2025	W	02/15/2025	Josh Francis	Nilsson	Sartain	-
1	Student Housing West - Phase 1 Hagar Development	12/30/2026	C	12/30/2026	Michael Fukutome	Smith	Ed Reiskin	145,615,000
1	Student Housing West - Phase 2 Heller Development		P/B	07/30/2024	Michael Fukutome			
1	Thimann Laboratories - Interdisciplinary Instruction and Research Building Seismic Replacement		P		Jose Sanchez			
1	University House - Demolition and Reconstruction Preesign		P/B		Jose Sanchez	Thomure	Tromp	613,000
1	Westside Research Park (2300 Delaware) - Building A & B Research Office Renovation	12/01/2026	W	11/08/2024	Dave Sullivan	Dlubac		36,612,000
1	Westside Research Park (2300 Delaware) - Building C Buildout and Infrastructure	10/30/2030	P/B	08/01/2024	Dave Sullivan	Dlubac	bradley angel	1,500,000
1	Westside Research Park (2300 Delaware) - C0171 BSL-2 Teaching & Remote Work Lab	10/01/2025	F	02/01/2025	Dave Sullivan	Dlubac	Brad Angell	7,891,000
1	WRP C149 Lab Renovation		P/B		Dave Sullivan	Nilsson	Chris Parker	5,000
1	Westside Research Park (formerly 2300 Delaware) - Building C ECC Laboratories	01/30/2025	C	02/28/2025	Dave Sullivan	Dlubac	Bradley Angell	5,472,000
20	Minor Capital Projects							\$2,222,000
1	Biomedical Sciences Facility (Natural Sciences Unit Six) - Fire Alarm Corrections		W		Julee Thomas	Heidi Dlubac	Bryan Gaensler	
1	Campus Parking - East Remote Lot 104 Retention Pond and Sinkhole Mitigation		P		Nathan Weiner			
1	Campus Roads - Hagar Drive Sinkhole Mitigation	11/01/2025	W	01/01/2025	Nathan Weiner			
1	Campus Utilities - Campus Cooling Water System Optimization and Resiliency Modifications		P/B		Matt DeMonner			
1	Campus Utilities - Jordan Gulch Sewer and Bank Stabilization	10/31/2024	C	10/31/2024	Nathan Weiner	Lane	Latham	681,000
1	Cardiff Terrace Faculty Housing - Stormwater Treatment for Sinkhole Infiltration		P		Nathan Weiner			
1	College Nine Academic (Social Sciences One) - Room 423 Modifications	09/15/2024			Phil Boutelle			
1	College Nine Academic (Social Sciences One) - Room 435 Laboratory Modifications	09/30/2025	P/B	02/21/2025	Josh Francis	Sokol	Ciravolo	537,000
1	Cowell Residence Halls CCURE Installation	09/01/2026	P/B	09/01/2026	Julee Thomas	Nilsson	Houser	
1	Jack Baskin Engineering Building - Rooms 288 & 298 Renovation	12/01/2025	P/B	02/28/2025	Katrina Hall	Nilsson	Engineering	
1	Mount Hamilton / UCO Lick Observatory - Main Building (120" Telescope) Flooring Study				Josh Francis			
1	Mount Hamilton / UCO Lick Observatory - Mount Hamilton Call Protection Project	01/31/2020	C	10/15/2024	Arthur Wellersdick	Not Applicable	Halay	122,000
1	Multiple Locations - Digital Arts Research Center and Music Center Security Upgrades C-cure and Camera Additions				Shawn Howard			
1	Natural Sciences Unit Two - Main Building Rooms 110 and 178 Remodel	09/30/2025	W	03/30/2025	Josh Francis	Nilsson	Sartain	227,000
1	Off Campus Facilities - 100 Panetta Ave Third Floor Alterations				Jose Sanchez			
1	Off Campus Facilities - Big Creek Reserve Whale Point Cabin & Gatehouse Repairs	12/01/2024	CO	12/01/2024	Josh Francis	Nilsson	Dayton	
1	Off Campus Facilities - Silicon Valley Campus Digital Signboard Install				Tyler Sutton			
1	Physical Sciences Building - Room 439 Laboratory Renovation	04/01/2026	P	03/01/2025	Katrina Hall	Nilsson	PBSci	
1	Stevenson Residence Halls CCURE Installation	09/01/2026	P/B		Julee Thomas		Houser	
1	Surge Buildings / Temporary Structures / Trailers - Installation of Health Services Trailer Near Porter Academic	06/30/2018	CO	06/30/2018	Felix Ang	Campi	Padgett	655,000
9	CHES Maintenance Projects							\$628,000
1	Merrill College - House A 2025 Furring Insulation	09/30/2025	P	02/28/2024	Josh Francis			
1	College Nine & John R. Lewis College - Residence Halls 3 and 5 ADA Shower Bench Repairs	01/31/2025	CO	01/31/2025	Josh Francis	Not Applicable	Sanders	65,000
1	College Nine & John R. Lewis College - Residence Hall 2 ADA Shower Bench Repairs 3rd & 4th Floors	02/28/2025	CO	02/28/2025	Josh Francis	Not Applicable	Sanders	65,000
1	Rachel Carson College - Dorms A-D Shower Doors Limited Replacement				Tyler Sutton			
1	Multiple Locations - CHES Balcony Bill, SB721, Exterior Elevated Element Compliance Inspections	12/31/2025			Katrina Hall		CHES	
1	Rachel Carson College - Apartments 1-6 Exterior Stairs / Walkways Repairs	09/30/2023	CO	06/30/2024	Josh Francis	Not Applicable	Sanders	
1	College Eight / Rachel Carson College - Residence Halls Replace Fire Alarm Devices L Building A, B, C and D	08/31/2026	P/B	04/30/2025	Julee Thomas	Not Applicable	Latham	498,000
1	Porter College - Residence Hall A Replace Fire Alarm Devices	08/31/2026	P/B	04/30/2025	Julee Thomas			
1	College Eight - Rachel Carson Fire Detector Replacement Apartments 3, 4, 5, and 6	08/31/2026	P/B	04/28/2025	Julee Thomas	Not Applicable	Latham	
12	Non-Capital Projects							\$285,000
1	Campus Roads - Arboretum Emergency Egress Road Improvements		P/B		Alex Yasbek			200,000
1	Campus Utilities - City U4 Tank Replacement				Oxo Slayer			
1	Coastal Science Campus Wind Profiler Installation				Oxo Slayer			
1	Cowell Student Health Center - HVAC Retrofit for Air Conditioning		P/B		Matt DeMonner			
1	Jack Baskin Engineering Building - Monument Sign Installation				Jose Sanchez			
1	Marine Science Campus - Marine Mammal Pools Renovation and Expansion, Phase 2 at Long Marine Lab (CDFW)				Jose Sanchez			
1	McLaughlin Road Safety Improvements				Alex Yasbek			
1	Mount Hamilton / UCO Lick Observatory - Residence Demolition	02/28/2025	CO	02/28/2025	Josh Francis	Not Applicable	Halay	
1	Oakes College (College Seven) - Academic Building, Oakes College Residences A, B, C, D, Tutorial Commons Building, and Dorms 1 - Generator (GS-17) Replacer	12/31/2025	P	04/01/2024	Nathan Weiner			
1	Village Housing - Unit F Accessible Parking and Routes Upgrades	10/01/2025	W	02/28/2025	Katrina Hall		CHES	
1	Village Housing - Units C2, C4, C5, C6, D1, D2, E1, and E2 Seismic Corrections				Jose Sanchez			
1	Westside Research Park (2300 Delaware) - Building C Waste and Junk Disposal		C		Dave Sullivan	Dlubac		85,000
46	Planning Studies							\$14,185,947
1	Central Heating Plant (Fackler Cogeneration Plant) - Turbine Enclosure Filtration Upgrade Study		P/B		Matt DeMonner			
1	Infrastructure Planning & Studies - Electrical Protection Coordination Study		P/B		Mike Cabak			
1	Campus Fleet Garage and TSM Office - Restroom Alterations	12/01/2025	W	06/01/2025	Katrina Hall	Nilsson	Fleet & TAPS	
1	Cowell College (College One) - Turner, Parrington, Beard, Morison, Prescott, Parkman, and Adams Houses Seismic Repairs				Josh Francis			
1	Cowell College - Residence Halls Seismic Tier Two Analysis				Josh Francis			
1	Off Campus Facilities - UC Santa Cruz Silicon Valley Campus Electric Vehicle Chargers				Phil Boutelle			
1	2300 Delaware (Westside Research Park) - PV and Microgrid Study	12/01/2021	S	12/01/2021	Phil Boutelle			447,000
1	Off Campus Facilities - Chancellor's House (120 Getchell St.) Post-Purchase Remodel	12/31/2026	P	12/31/2024	Arthur Wellersdick	Not Applicable	UCOP	626,000
1	Fort Ord MBEST - SGIP Microgrid	12/30/2024	H	12/01/2023	Michael Cabak			
1	Lick Observatory Dorm 1 2nd Floor Renovation		P/B	02/15/2025	Josh Francis	Nilsson	Shetrone	5,000
1	Agroecology Farm - Equipment Barn Replacement				Jose Sanchez			
1	Multiple Locations - Campus Wide Building Name Project, Pilot Mock-up at College Eight		S		Jose Sanchez	Flaherty	Galloway	
1	Jack Baskin Engineering Building (Applied Sciences) - Room 57 Power Connection Installation		P/B		Michael Cabak			
1	LRDP Docs & Studies - Heating Hot Water Master Plan 2024 Update	02/11/2026	S		Matt DeMonner	Not Applicable		125,000
1	Mount Hamilton / UCO Lick Observatory - Seismic Tier 3 Study at the Main Building				Josh Francis			
1	Original Ranch Buildings - Cooperae Reconstruction				Jolie Kerns			
1	Infrastructure Planning Documents and Studies - Moore Creek Kresge Tributary Improvements Study	07/01/2021	S	07/01/2021	Oxo Slayer	Lane	Kletzer	125,000
1	Campus Parking - East Remote Lot 104 Metro Bus Turnaround				Oxo Slayer			
1	Hahn 104 Improvements	09/01/2025	S	03/01/2025	Katrina Hall	Nilsson	DSAS	
1	Long Range Development Planning (LRDP) Documents and Studies - Housing Mitigation (2020)				Jolie Kerns			
1	Long Range Development Planning (LRDP) Documents and Studies - 2020 - 2040 LRDP		S		Jolie Kerns		Latham	
1	Student Facilities Agroecology CASFS - Framework Plan				Jolie Kerns			
1	Pedestrian Paths & Site Development - The Labyrinth				Jolie Kerns			
1	Fort Ord MBEST - Incidental Take Permit Placeholder				Erika Carpenter			
1	Environmental Planning Documents and Studies - Campus Wide Conservation Habitat Conservation Plan	01/30/2025			Erika Carpenter	Not Applicable		1,800,000
1	Environmental Planning Documents and Studies - 2021 LRDP TDM Program	06/30/2024	S		Oxo Slayer			

1 Coastal Sciences Campus - Terrace Wetland Enhancement Project Point Pond		CO		Oxo Slayer	Not Applicable	Latham	
1 Long Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan				Erika Carpenter			
1 Westside Research Park (2300 Delaware) - C151 480VAC 30A Power Supply	06/01/2024	P/B	09/01/2023	Michael Cabak			
1 Infrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project				Phil Boutelle			
1 Long Range Development Planning (LRDP) Documents and Studies - Hydrology and Water Resource Mitigation Measures				Erika Carpenter			
1 Campus Roads - Bike Safety Study	03/31/2024	S		Oxo Slayer			140,000
1 Area Planning Documents and Studies - Westside Research Park Master Plan	02/01/2018	P/B	02/01/2018	Jolie Kerns	Campi	Tromp	360,000
1 Fort Ord MBEST - Development RFI Support				Jolie Kerns			
1 Area Planning Documents and Studies - Historic District and Gateway Visioning Study				Jolie Kerns			
1 Campus Roads - Steinhart Way Install Vehicle Barriers		S		Oxo Slayer	Not Applicable	Latham	25,000
1 Long Range Development Planning Documents and Studies - CLRDP Implementation		S		Oxo Slayer	Not Applicable	Ed Reiskin	166,947
1 Multiple Locations - Regional Bikeshare Campus Infrastructure	06/19/2023	P		Oxo Slayer			
1 Sinsheimer Laboratories (Natural Sciences Unit Three) - Rooms 132 & 239 Power Reliability Feasibility Study		P/B		Michael Cabak	Heidi Dlubac		50,000
1 Infrastructure Planning Documents and Studies - Campus Wide Distributed Renewable Energy Interconnection Study	12/31/2025	H	12/01/2021	Michael Cabak		Latham	80,000
1 Charging & Fueling Stations - Corporation Yard Fleet EV Charging Stations		H		Michael Cabak			
1 Charging and Fueling Stations - Heat Plant Electric Vehicle (EV) Charger Installation		P/B		Michael Cabak	Heidi Dlubac		
1 Emergency Response Center - Install PV Solar Microgrid, Battery Storage, and EV Chargers				Phil Boutelle			
1 Off Campus Facilities - Big Creek Reserve - Canyon Road Flood Damage Repairs 2023	09/30/2025	W	03/31/2025	Josh Francis	Nilsson	Dayton	1,236,000
1 LRDP Docs & Studies - Electrical Master Plan 2024 Update		P/B		Mike Cabak			
1 Crown College - Lower Quad Residential Buildings Restrooms & MEP Project Feasibility (Gauss, Descartes, Rutherford, Galileo)	10/31/2028	P/B	04/30/2025	Julee Thomas	Sokol	Houser	9,000,000
6 Other (Major Maintenance and Fire Restoration)							\$6,750,000
1 Mount Hamilton - Lick Observatory Fire Restoration	12/31/2025	W	12/31/2024	Andrea Hilderman	Nilsson	Bruce Macintosh	6,750,000
1 Cogen - Cooling Tower 1 Replacement	03/01/2023	C	12/31/2025	Matt DeMonner	Brad Angell		293,000
1 Long Marine Laboratory - Doyle Building Fume Hoods, HVAC, Controls, & Electrification				Phil Boutelle			
1 Multiple Locations - Sinsheimer Labs and Physical Science Building Standby Generators GS-37 and GS-39				Phil Boutelle			
1 Porter College - Academic, Dining, and Houses A & B Electrification Pre-Design				Phil Boutelle			150,000
1 Sinsheimer Labs - Mechanical, HVAC, and Controls Renewal				Phil Boutelle			
2 Cellular Infrastructure Projects (funded by Cellular Companies)							\$0
1 Antenna and Supporting Infrastructure - Kresge oDAS Node Permanent Install		CO		Michael Cabak			
1 Antenna and Supporting Infrastructures - AT&T and KZSC New Tower Feasibility Study	12/30/2024	H	12/01/2023	Michael Cabak			
1 Developer Lease Project							\$0
1 Off Campus Facilities - 2120 Delaware Housing				Dave Sullivan			

Phase Legend	
P/B	Programming/Budgeting/Scoping
P	Preliminary Plans (Schematic Design and Design Development)
W	Working Drawings
C	Construction
CO	Close Out
S	Study
H	Hold