For a list of future major capital projects, see the 10-year Capital Financial Plan at: http://planning.ucsc.edu/capital/

51 Project Name	Forecast Completion Date	Phase	Project Phase Completion	PPDO Manager	CPSM Planner	Principal T Officer	arget Budget
³⁹ Major Capital Projects							\$476,124,500
WRP C149 Lab Renovation 2300 Delaware (Westside Research Park) - B180 and B182 Social Documentation Lab	09/30/2025	P/B C	03/30/2025 07/26/2024	Dave Sullivan Andrea Hilderman	Nilsson Sokol	Chris Parker Shimizu	5,000 5,100,000
1 Antenna and Supporting Infrastructures - Macro Antenna Site Back-up Power	10/31/2023	со	10/31/2023	Nathan Weiner	Smith	Latham	1,642,000
1 Applied Sciences (Jack Baskin Engineering JBEB) - Seismic Retrofit Pre-design	06/17/2020	P/B		Andrea Hilderman	Neha Diggikar	Wolf	1,202,000
Baskin Engineering (JBEB) Basement Labs Renovation Bay Tree Bookstore - Building Renovation for Student Services	10/01/2026 09/15/2027	P/B	04/01/2025	Katrina Hall Jose Sanchez	Nilsson	Engineering	
1 Campus Parking and Roads - Electric Bus Charger Installation	02/15/2026	w	02/01/2026	Michael Cabak	Heidi Dlubac	Dan Henderson / TAPS	
1 Campus Reference Materials - Seismic Surveys and Annual Seismic Study 2018-2019	12/31/2025	S	10/01/2020	Jose Sanchez	Neha Diggikar	Latham	2,363,500
1 Campus Utilities - Campus Central Heating Loop System Modernization	10/30/2024	w co	10/20/2024	Phil Boutelle Nathan Weiner	Lane	Kletzer	1,875,000
1 Campus Utilities - Reroute Gas Main at Agroecology Farm 1 Campus Utilities - Student Housing CHES Telecommunications Infrastructure Upgrades TIU Phase 2	10/30/2024	co	10/30/2024	Tyler Sutton	Lane	Kletzer	1,875,000
1 Campus Utilities - TIU East Central Structured Cabling Phase D				Tyler Sutton			
1 Campus Utilities - West Campus 21KV Development, Pre-Design	01/01/2026	P/B	01/01/2024	Michael Cabak	Karen Smith	Kletzer	50,000
Campus Utilities - West Campus 21kV Substation & Medium Voltage Capacity Upgrade Coastal Biology Building - Standby Generator GS-060 Corrections	07/31/2025	P CO	07/31/2025	Phil Boutelle Marc Douvia			
College Eight / Rachel Carson College - Dining Expansion Cap Project	12/23/2022	c	03/31/2025	Andrea Hilderman	Karen Smith	Latham	34,692,000
1 Crown College - Crown Lower Quad Wireless and CCURE				Tyler Sutton			
1 EH&S Environmental Health and Safety Facility, Research Materials Transfer Facility- Original Construction	04/30/2022	со	04/30/2021	Andrea Hilderman	Karen Smith	Latham	19,437,000
Jack Baskin Engineering Building - 2nd Floor Labs Renovation Kresge College - Non-Academic Renovation Project	08/01/2026 08/26/2025	P/B C	03/01/2025	Katrina Hall Nathan Jensen	Nilsson Nilsson	Engineering	
Kresge College - Residential and Non-Residential Major Revitalization Phase 1	03/31/2025	c	03/31/2025	Kimberly Owen	Nilsson	Latham	170,000,000
1 Marine Science Campus - Marine Mammal Pools Renovation and Expansion, Phase 2 at Long Marine Lab				Jose Sanchez			
1 Mt Hamilton – Lick Observatory Fire Restoration - Picnic Area Restroom	09/30/2025	P		Andrea Hilderman	Nilsson	Bruce Macintosh	715,000
 Multiple Locations - Student Life Seismic Corrections 2B - Student Music East (KZSC) and Merrill College Recreation Room (Cantu Center) Natural Sciences Unit Two - Main Building Rooms 420, 422, 486, & 488 Research Upgrades 	09/12/2019 03/31/2026	P P/B	05/30/2018 04/30/2025		Campi Sokol	Padgett Ciravolo	684,000 1,488,000
1 Oakes College - Generator Standby Power Improvements	07/01/2025	CO	07/01/2025	Nathan Weiner	Angell	Ciravolo	2,337,000
1 Original Ranch Buildings - Cook House Building Envelope Improvements	11/01/2025	P	04/30/2024	Oxo Slayer	Nilsson	Reiskin	193,000
1 Rachel Carson College (College Eight) - Residence Halls Shower Door Installation at Buildings AL, BL, CL, DL, AG, BG, CG, DG	08/31/2021	C	12/31/2020	Tyler Sutton	Lane	Latham	1,831,000
1 Science and Engineering - Library Renovation Feasibility Study	12/31/2024	P/B		Andrea Hilderman	Nilsson	Cowell	36,000,000
Science and Engineering Library - (1st) First Floor Renovation Sinsheimer Laboratories (Natural Sciences Unit Three) - 309-311 Suite Wet Lab Remodel	06/01/2024 09/30/2025	co c	06/01/2024 09/30/2025	Andrea Hilderman Josh Francis	Nilsson Nilsson	Cowell Sartain	5,065,000 1,691,000
Sinsheimer Laboratories (Natural Sciences Unit Three) - 309-311 Suite Wet Lab Remodel Student Housing West - Phase 1 Hagar Development	09/30/2025 12/30/2026	C	09/30/2025 12/30/2026	Josh Francis Michael Fukutome	Nilsson Smith	Sartain Ed Reiskin	1,691,000 145,615,000
1 Student Housing West - Phase 1 Hagai Development 1 Student Housing West - Phase 2 Heller Development	, 50, 2020	P/B	07/30/2024	Michael Fukutome			1-3,013,000
1 Thimann Laboratories - Interdisciplinary Instruction and Research Building Seismic Replacement	03/31/2026	P		Jose Sanchez			
1 University House - Demolition and Reconstruction Predesign		P/B		Jose Sanchez	Thomure	Tromp	613,000
Westside Research Park (2300 Delaware) - Building A & B Research Office Renovation Westside Research Park (2300 Delaware) - Building C Buildout and Infrastructure	12/01/2026	C		Damon Adlao Dave Sullivan	Nilsson	bradley angel	36,612,000
Westside Research Park (2300 Delaware) - Building C Buildout and Infrastructure Westside Research Park (2300 Delaware) - C0171 BSL-2 Teaching & Remote Work Lab	10/30/2030 10/01/2025	P/B P		Dave Sullivan Dave Sullivan	Nilsson Nilsson	Brad Angell	1,500,000 7,891,000
Westside Research Park (formerly 2300 Delaware) - Building C ECE Laboratories	01/30/2025	c		Dave Sullivan	Nilsson	Bradley Angell	5,472,000
22 Minor Capital Projects							\$2,222,000
Biomedical Sciences Facility (Natural Sciences Unit Six) - Fire Alarm Corrections Campus Parking - East Remote Lot 104 Retention Pond and Sinkhole Mitigation		W P		Michael Dolder Nathan Weiner	Heidi Dublac	Bryan Gaensler	
1 Campus Roads - Hagar Drive Sinkhole Mitigation	11/01/2025	C	01/01/2025	Nathan Weiner			
1 Campus Utilities - Campus Cooling Water System Optimization and Resiliency Modifications	,,	P/B	,,	Matt DeMonner			
1 Campus Utilities - Jordan Gulch Sewer and Bank Stabilization	10/31/2024	C	10/31/2024	Nathan Weiner	Lane	Latham	681,000
1 Cardiff Terrace Faculty Housing - Stormwater Treatment for Sinkhole Infiltration		P		Nathan Weiner			
College Nine Academic (Social Sciences One) - Room 423 Modifications College Nine Academic (Social Sciences One) - Room 435 Laboratory Modifications	09/15/2024 09/30/2025	w	06/15/2025	Phil Boutelle Josh Francis	Sokol	Ciravolo	537,000
1 Cowell Residence Halls CCURE Installation	09/01/2026	P/B	00/13/2023	Michael Dolder	SUKUI	Houser	337,000
1 Digital Arts Research Center 308 Renovation		,		Katrina Hall	Nilsson	Arts	
1 Elena Baskin E101-102 Renovation		P/B		Katrina Hall	Nilsson	Arts	
1 Jack Baskin Engineering Building - Rooms 288 & 298 Renovation	12/01/2025	P/B	02/28/2025	Katrina Hall	Nilsson	Engineering	
Mount Hamilton / UCO Lick Observatory - Main Building (120" Telescope) Flooring Study Mount Hamilton / UCO Lick Observatory - Mount Hamilton Fall Protection Project	01/31/2020	С	10/15/2024	Josh Francis Arthur Wellersdick	Not Applicable	Halay	122,000
1 Multiple Locations - Digital Arts Research Center and Music Center Security Upgrades C-cure and Camera Additions	01/31/2020	C	10/13/2024	Shawn Howard	NOT Applicable	Tididy	122,000
1 Natural Sciences Unit Two - Main Building Rooms 110 and 178 Remodel	09/30/2025	W	04/15/2025	Josh Francis	Nilsson	Sartain	227,000
1 Off Campus Facilities - 100 Panetta Ave Third Floor Alterations	06/01/2025			Jose Sanchez			
1 Off Campus Facilities - Silicon Valley Campus Digital Signboard Install				Tyler Sutton			
Physical Education Facilities - Installation of Ceiling Fans in Multiple Buildings Physical Sciences Building - Room 439 Laboratory Renovation	04/01/2026	P P	03/01/2025	Eric Coatney Katrina Hall	Nilsson	PBSci	
1 Stevenson Residence Halls CCURE Installation	09/01/2026	P/B	,.,	Michael Dolder		Houser	
1 Surge Buildings / Temporary Structures / Trailers - Installation of Health Services Trailer Near Porter Academic	06/30/2018	CO	06/30/2018	Felix Ang	Campi	Padgett	655,000
9 CHES Maintenance Projects							\$928,000
1 College Eight - Rachel Carson Fire Detector Replacement Apartments 3, 4, 5, and 6	08/31/2026	P/B	04/28/2025	Michael Dolder	Not Applicable	Latham	\$928,000
College Eight / Rachel Carson College - Residence Halls Replace Fire Alarm Devices L Building A, B, C and D	08/31/2026	P/B	04/30/2025	Michael Dolder	Not Applicable	Latham	498,000
1 College Nine & John R. Lewis College - Residence Hall 2 ADA Shower Bench Repairs 3rd & 4th Floors	02/28/2025	со	02/28/2025		Not Applicable	Sanders	65,000
1 College Nine & John R. Lewis College - Residence Halls 3 and 5 ADA Shower Bench Repairs	01/31/2025	CO		Josh Francis	Not Applicable	Sanders	65,000
1 Merrill College - House A 2025 Furring Insulation	09/30/2025	W	04/01/2025	Josh Francis	Not Applicable	Sanders	300,000
Multiple Locations - CHES Balcony Bill, SB721, Exterior Elevated Element Compliance Inspections Porter College - Residence Hall A Replace Fire Alarm Devices	12/31/2025 08/31/2026	P/B	04/30/2025	Katrina Hall Michael Dolder		CHES	
1 Rachel Carson College - Dorms A-D Shower Doors Limited Replacement	00/31/2020	1,5	0-1/30/2023	Tyler Sutton			
1 Stevenson College - Stevenson Preceptor House Seismic Retrofit	06/30/2025			Jose Sanchez			
20 New Coulded Burdants							41 512 110
20 Non-Capital Projects 1 Arboretum - Retaining Wall Replacement				Alex Yasbek			\$1,612,110
Arboretum - Retaining Wall Replacement Campus Fleet Garage and TSM Office - Restroom Alterations	12/01/2025	w	06/01/2025	Katrina Hall	Nilsson	Fleet & TAPS	
1 Campus Roads - Arboretum Emergency Egress Road Improvements	, . ,	P/B	,,	Alex Yasbek			200,000
1 Campus Utilities - 1 Million Gallon Storage Tank Repainting	10/01/2025	W	03/01/2024	Alex Yasbek	Not Applicable		733,000
1 Campus Utilities - City U4 Tank Replacement				Oxo Slayer			
1 Campus Utilities - Emergency Water System Pump Station Refurbishment	10/15/2025	W	03/01/2024	Alex Yasbek	Not Applicable		594,110
Coastal Science Campus Wind Profiler Installation Cowell Student Health Center – HVAC Retrofit for Air Conditioning		P/B		Oxo Slayer Matt DeMonner			
1 Hahn 104 Improvements	09/01/2025	S	03/01/2025	Katrina Hall	Nilsson	DSAS	
1 Jack Baskin Engineering Building - Monument Sign Installation				Jose Sanchez			
1 Kerr Hall - Entryway Seismic Retrofit				Jose Sanchez			
1 Marine Science Campus - Marine Mammal Pools Renovation and Expansion, Phase 2 at Long Marine Lab (CDFW)				Jose Sanchez			
McLaughlin Road Safety Improvements Mount Hamilton / UCO Lick Observatory - Residence Demolition	02/28/2025	со	02/28/2025	Alex Yasbek Iosh Francis	Not Applicable	Halav	
1 Oakes College (College Seven) - Academic Building, Oakes College Residences A, B, C, D, Tutorial Commons Building, and Dorms 1-4 Generat		P	04/01/2024	Nathan Weiner	NOT Applicable	nalay	
1 Physical Sciences Building 0505, 0507, 0509 and 0513 Retrofit	(,,	-	,,	William Comstock			
1 University House - Deactivation and Preservation				Arthur Wellersdick			
1 Village Housing - Unit F Accessible Parking and Routes Upgrades	10/01/2025	W	02/28/2025	Katrina Hall		CHES	
Westside Research Park (2300 Delaware) - Building C Waste and Junk Disposal Westside Research Park (2300 Delaware) - Buildings A, B, and C PV Solar and Battery (SPURR) Install	04/01/2026	С		Dave Sullivan Phil Boutelle	Dlubac		85,000
1 Westside Research Park (2300 Delaware) - Buildings A, B, and C PV Solar and Battery (SPORK) Install	04/01/2026			Phil Boutelle			
50 Planning Studies							\$14,104,497
1 New Parking Structure Study				Oxo Slayer			
1 2300 Delaware (Westside Research Park) - PV and Microgrid Study	12/01/2021	S	12/01/2021	Phil Boutelle			447,000
1 Agroecology Farm - Equipment Barn Replacement	08/01/2025			Jose Sanchez			
1 Area Planning Documents and Studies - Historic District and Gateway Visioning Study	02/04/2012	0.40	02/04/00-	Jolie Kerns	Compi	Tromp	***
Area Planning Documents and Studies - Westside Research Park Master Plan Campus Parking - East Remote Lot 104 Metro Bus Turnaround	02/01/2018	P/B	02/01/2018	Jolie Kerns Oxo Slayer	Campi	Tromp	360,000
Campus Parking - East Remote Lot 104 Metro Bus Turnaround Campus Reference Materials - Seismic Surveys - UCOP Seismic Policy Tier 2 and 3 Evaluations	12/31/2025			Jose Sanchez			
1 Campus Roads - Steinhart Way Install Vehicle Barriers	,	S		Oxo Slayer	Not Applicable	Latham	25,000
f 1 Central Heating Plant (Fackler Cogeneration Plant) - Turbine Enclosure Filtration Upgrade Study		P/B		Matt DeMonner	**		
1 Charging & Fueling Stations - Corporation Yard Fleet EV Charging Stations		H		Michael Cabak			
1 Charging and Fueling Stations - Heat Plant Electric Vehicle (EV) Charger Installation 1 Charging and Fueling Stations - Lower Campus High Speed Public EV Chargers		P/B		Michael Cabak	Heidi Dlubac		
1 Charging and Fueling Stations - Lower Campus High Speed Public EV Chargers				Phil Boutelle Jose Sanchez			
1 Clark Kerr Hall - Kerr Hall Seismic Retrofit							

Coastal Sciences Campus - Terrace Wetland Enhancement Project Point Pond Cowell College - Residence Halls Seismic Tier Two Analysis		со		Oxo Slayer Josh Francis	Not Applicable	Latham	
Cowell College (College One) - Turner, Parrington, Beard, Morison, Prescott, Parkman, and Adams Houses Seismic Repairs				Josh Francis Josh Francis			
Crown College - Lower Quad Residential Buildings Restrooms & MEP Project Feasibility (Gauss, Descartes, Rutherford, Galileo)	10/31/2028	P/B	04/30/2025	Michael Dolder	Sokol	Houser	9.000.000
Emergency Response Center - Install PV Solar Microgrid, Battery Storage, and EV Chargers	10/51/2026	P/D	04/30/2023	Phil Boutelle	SUKUI	nousei	9,000,000
1 Environmental Planning Documents and Studies - 2021 LRDP TDM Program	06/30/2024	S		Oxo Slaver			
Environmental Planning Documents and Studies - 2021 EKDP 1DM Program Environmental Planning Documents and Studies - Campus Wide Conservation Habitat Conservation Plan	01/30/2025	5		Erika Carpenter	Not Applicable		1,800,000
	01/30/2025				Not Applicable		1,800,000
1 Fort Ord MBEST - Development RFI Support				Jolie Kerns			
1 Fort Ord MBEST - Incidental Take Permit Placeholder				Erika Carpenter			
1 Fort Ord MBEST - SGIP Microgrid	12/30/2024	H	12/01/2023	Michael Cabak			
1 Infrastructure Planning & Studies - Electrical Protection Coordination Study		P/B		Mike Cabak			
1 Infrastructure Planning Documents and Studies - Campus Decarbonization & Electrification Project				Phil Boutelle			
1 Infrastructure Planning Documents and Studies - Campus Pedestrian Circulation Improvement	06/30/2017			Jolie Kerns		Tromp	113,550
1 Infrastructure Planning Documents and Studies - Campus Wide Distributed Renewable Energy Interconnection Study	12/31/2025	н		Michael Cabak		Latham	80,000
1 Infrastructure Planning Documents and Studies Moore Creek Kresge Tributary Improvements Study	07/01/2021	S	07/01/2021		Lane	Kletzer	125,000
1 Jack Baskin Engineering Building (Applied Sciences) - Room 57 Power Connection Installation		P/B		Michael Cabak			
1 Long Range Development Planning (LRDP) Documents and Studies - 2020 - 2040 LRDP		S		Jolie Kerns		Latham	
1 Long Range Development Planning (LRDP) Documents and Studies - Housing Mitigation (2020)				Jolie Kerns			
1 Long Range Development Planning (LRDP) Documents and Studies - Hydrology and Water Resource Mitigation Measures				Erika Carpenter			
1 Long Range Development Planning (LRDP) Documents and Studies - Wildfire Vegetation Management Plan				Erika Carpenter			
1 Long Range Development Planning Documents and Studies - CLRDP Implementation		S		Oxo Slayer	Not Applicable	Ed Reiskin	166,947
1 LRDP Docs & Studies - Electrical Master Plan 2024 Update		P/B		Mike Cabak			
1 LRDP Docs & Studies - Heating Hot Water Master Plan 2024 Update	02/11/2026	S		Matt DeMonner	Not Applicable		125,000
1 Mount Hamilton / UCO Lick Observatory - Seismic Tier 3 Study at the Main Building				Josh Francis			
1 Multiple Locations - Campus Wide Building Name Project, Pilot Mock-up at College Eight		S		Jose Sanchez	Flaherty	Galloway	
1 Multiple Locations - Regional Bikeshare Campus Infrastructure	06/19/2023	P		Oxo Slayer			
1 Off Campus Facilities - Chancellor's House (120 Getchell St.) Post-Purchase Remodel	12/31/2026	P	12/31/2024	Arthur Wellersdick	Not Applicable	UCOP	626,000
1 Off Campus Facilities - Big Creek Reserve - Canyon Road Flood Damage Repairs 2023	09/30/2025	w	04/15/2025	Josh Francis	Nilsson	Dayton	1,236,000
1 Off Campus Facilities - Big Creek Reserve Various Planning Projects - Emergency work due to the fires including right of entry agreements				Erika Carpenter		•	
1 Off Campus Facilities - UC Santa Cruz Silicon Valley Campus Electric Vehicle Chargers				Phil Boutelle			
1 Original Ranch Buildings - Cooperage Reconstruction				Jolie Kerns			
1 Pedestrian Paths & Site Development - The Labyrinth				Jolie Kerns			
1 Public EV Chargers Planning				Oxo Slayer			
1 Student Facilities Agroecology CASFS - Framework Plan				Jolie Kerns			
1 Theater Arts E Classroom Renovation and Seating Replacement Room E100				William Comstock			
1 Theater Arts L experimental Theater Renovation at Loading Dock				William Comstock			
1 Westside Research Park (2300 Delaware) - C151 480VAC 30A Power Supply	06/01/2024	P/B	09/01/2023	Michael Cabak			
The state research and (2500 Schallage) C151 400 Me South Office Supply	00/01/2024	.,,,	05/01/2025	WHICH CODOR			
9 Other (Major Maintenance and Fire Restoration)							\$6,750,000
1 Mount Hamilton - Lick Observatory Fire Restoration	12/31/2025	W	12/31/2024	Andrea Hilderman	Nilsson	Bruce Macintosh	6,750,000
1 Campus Roads - Campus Street Striping 2023	08/01/2025	w		Alex Yasbek	Not Applicable		
1 Campus Roads - Heller Drive Bridge Spall Repairs 2024				Alex Yasbek			
1 Cogen - Cooling Tower 1 Replacement	03/01/2023	С	12/31/2025	Matt DeMonner	Brad Angell		293,000
1 Earth and Marine Sciences Building (Natural Sciences Four) - Fire Alarm Upgrades				Tyler Sutton	-		
1 Long Marine Laboratory - Doyle Building Fume Hoods, HVAC, Controls, & Electrification				Phil Boutelle			
1 Multiple Locations - Sinsheimer Labs and Physical Science Building Standby Generators GS-37 and GS-39				Phil Boutelle			
1 Porter College - Academic, Dining, and Houses A & B Electrification Pre-Design				Phil Boutelle			150.000
1 Sinsheimer Labs - Mechanical, HVAC, and Controls Renewal				Phil Boutelle			,
2 Cellular Infrastructure Projects (funded by Cellular Companies)							\$0
1 Antenna and Supporting Infrastructure – Kresge oDAS Node Permanent Install		co		Michael Cabak			
1 Antenna and Supporting Infrastructures - AT&T and KZSC New Tower Feasibility Study	12/30/2024	Н	12/01/2023	Michael Cabak			
1 Developer Lease Project							\$0
1 Off Campus Facilities - 2120 Delaware Housing				Dave Sullivan			

Phase Legend
P/B Programming/Budgeting/Scoping
P Preliminary Plans (Schematic Design and Design Development)
W Working Drawings
C Construction
CO Close Out
S Study
H Hold